



UMC Utrecht

Keynote, NVK symposium vernieuwende onderwijsvormen

Dordrecht, 7 juni 2021

# Medisch onderwijs door de jaren heen en visie op de toekomst

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**Expertisecentrum voor Onderwijs en Opleiding**

**UMC Utrecht**



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# Apollo vertrouwt Centaur Chiron de zorg en opvoeding toe van zijn zoon Asclepios

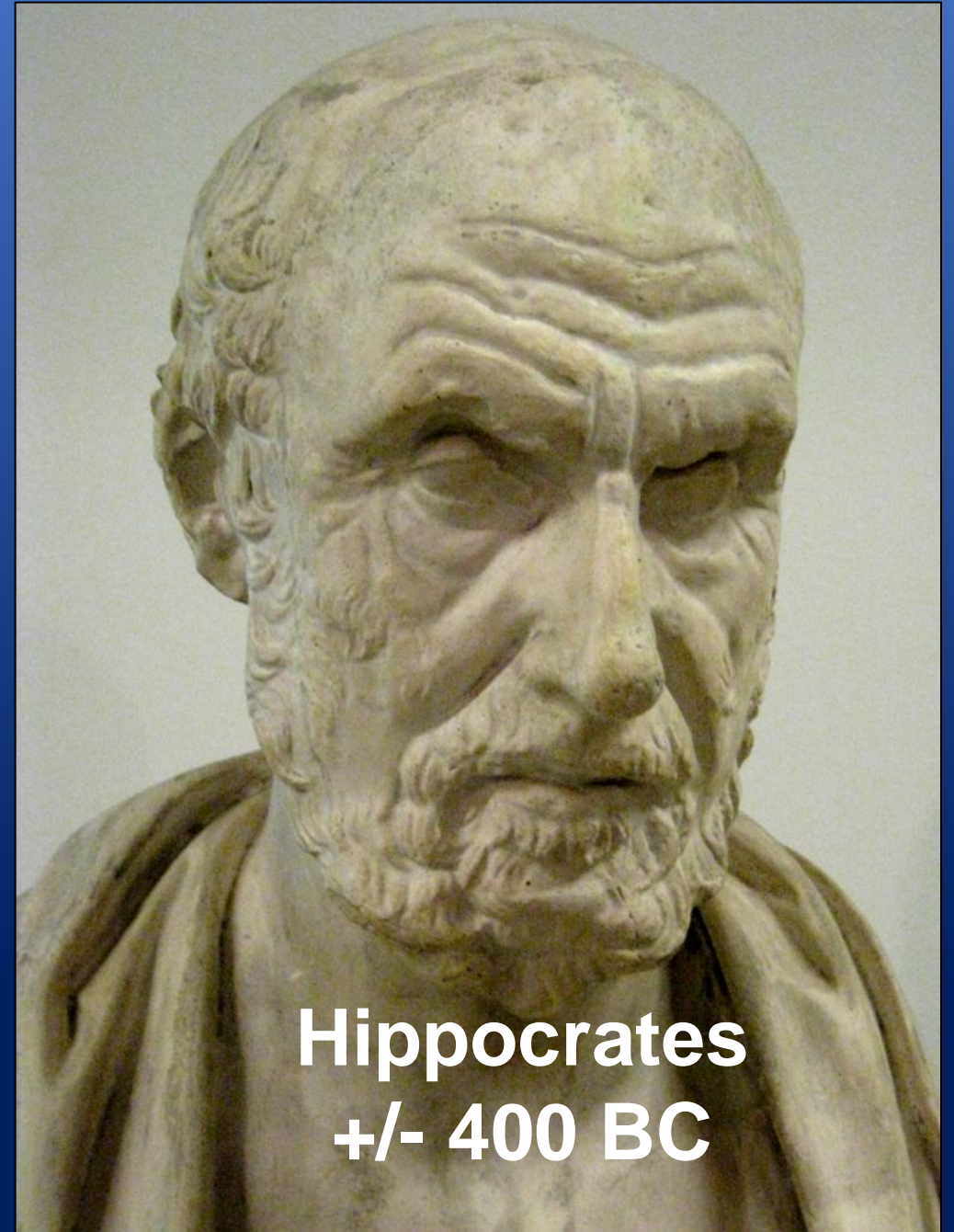


Hendrick Goltzius 1558-1617



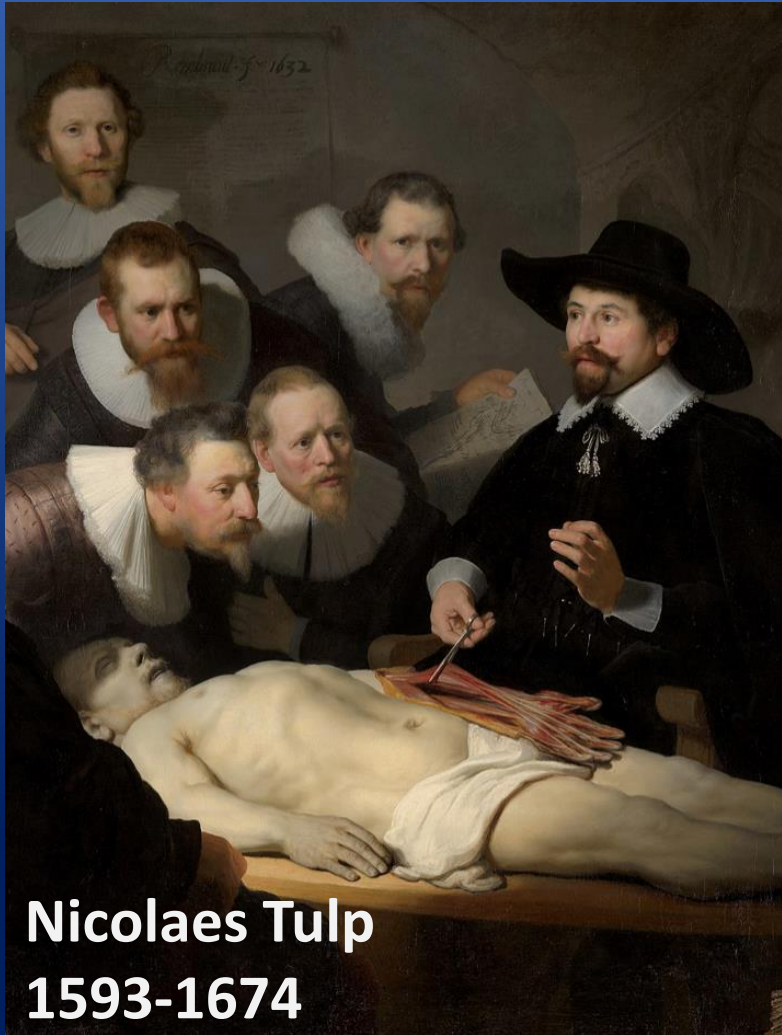
knm $\zeta$

# Eerste healer/shaman, Lascaux, ca 13.000 BC



Hippocrates  
+/- 400 BC

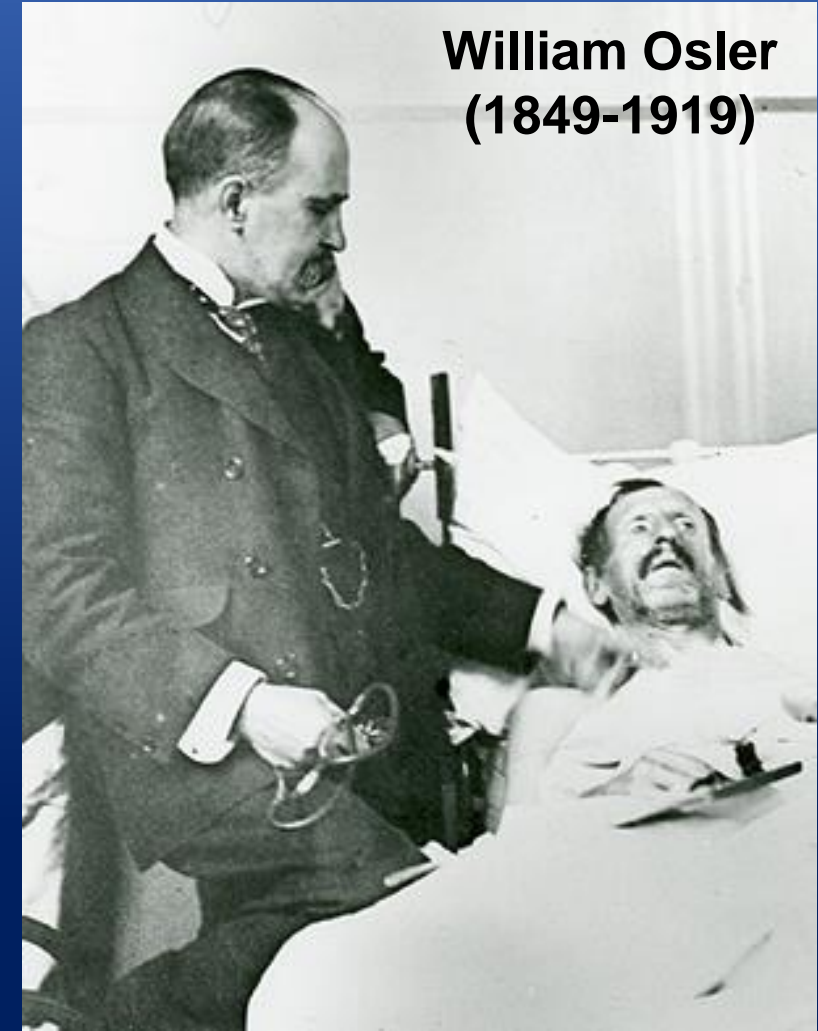
# Famous physicians who helped shape the image of the profession



**Nicolaes Tulp**  
1593-1674



**Herman Boerhaave**  
(1668-1738)



**William Osler**  
(1849-1919)

# We think we know what a doctor is. Do we really?



**'The Doctor', by  
Luke Fildes, 1891**



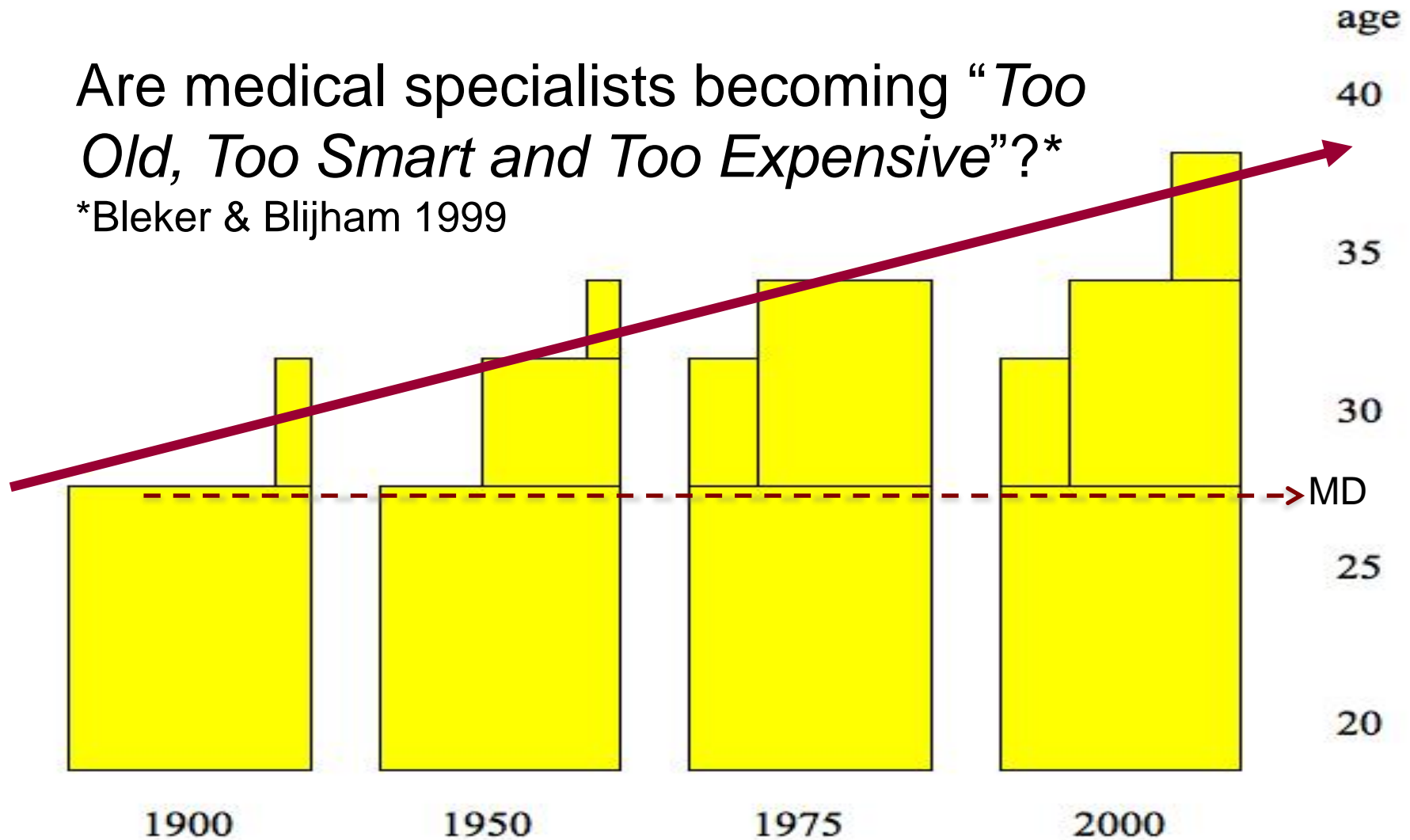
# Reasons to Make You Rethink what a Doctor is – Anno 2021

1. The long trajectory to unsupervised practice
2. Generalists versus specialists
3. What foundational knowledge should all medical doctors have?
4. Practical significance of medical degree differs across the globe
5. Medical knowledge and care: no longer just prerogative of doctors
6. From memorizing information to coping with information
7. Rethinking the transition from learning to practice
8. Towards a dynamic portfolio of EPAs serving across a life time

# The long trajectory to unsupervised practice

Are medical specialists becoming “*Too Old, Too Smart and Too Expensive*”?\*

\*Bleker & Blijham 1999

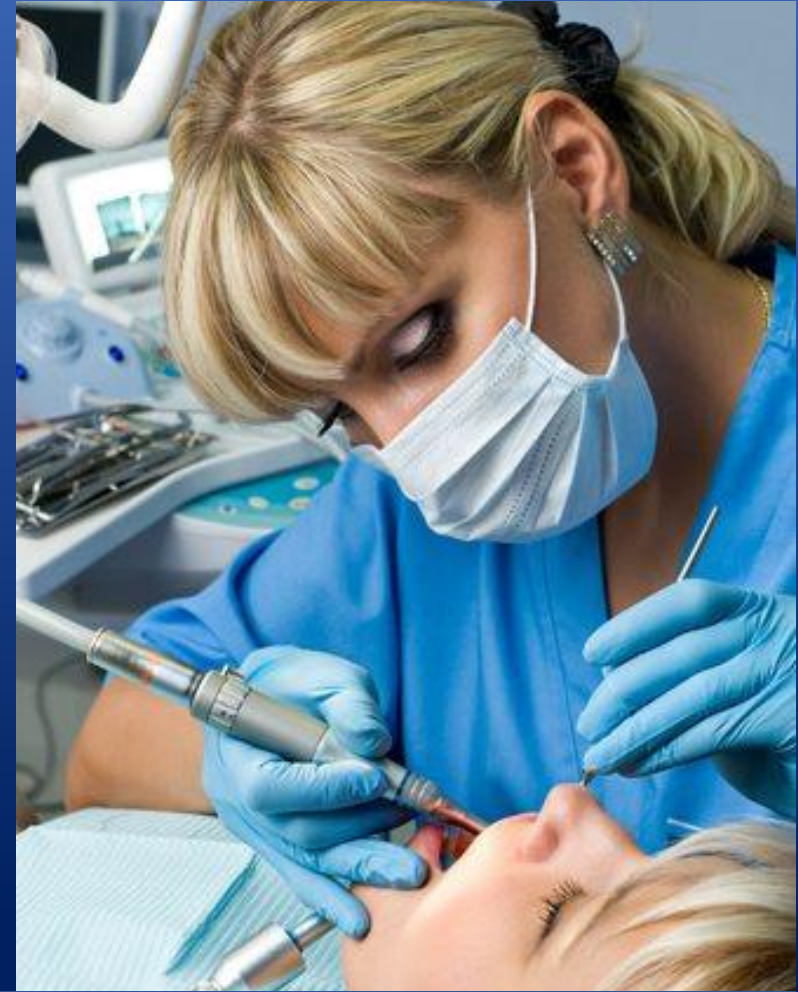


# Glad to be finished with training





# Training of dentists versus ophthalmologists



*Dentistry:* 6 to 8 years after secondary school

*Ophthalmology:* 11 to 12 years after secondary school



# Generalists versus specialists

- Specialists provide high level care but contribute to fragmentation of the health care landscape
- Generalists (either MDs or 'general specialists') have lower status, less power, and lower salaries
- What if.. generalists would become the leaders in health care – the contractors of the patient navigating the health care system
- ..And specialists became the subcontractors for diagnostic and therapeutic procedures, ordered by the generalist



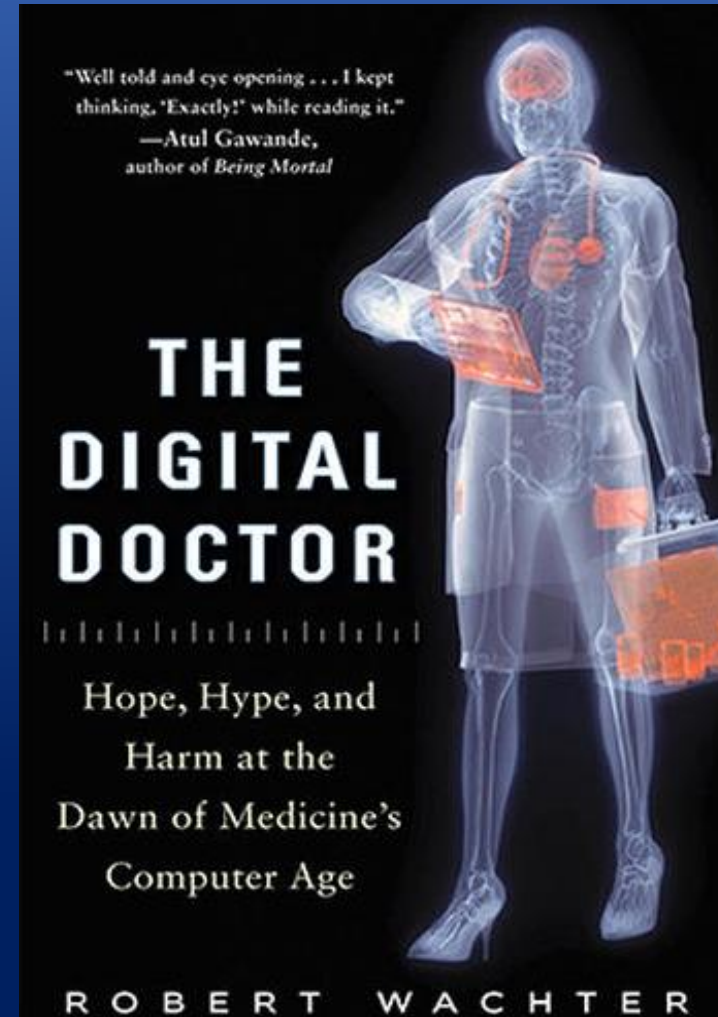
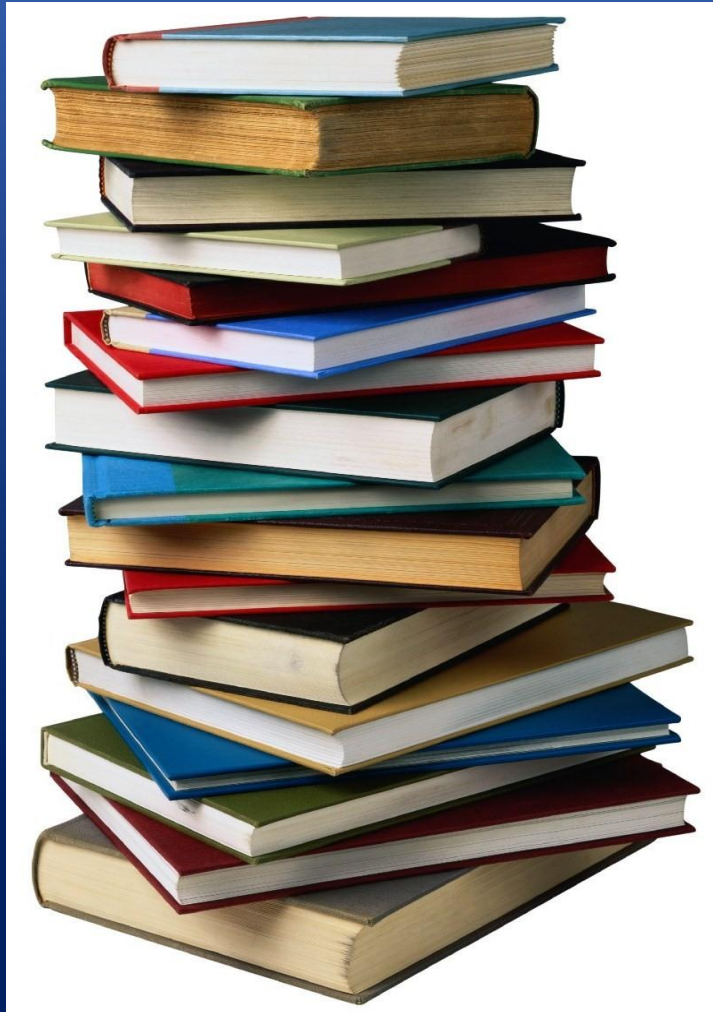
# Generalists versus specialists

## Just imagine..



Contractor has:	Subcontractor has:
General knowledge and overview	Specialized knowledge and skills
Network of sub-contractors	Being hired by main contractor
Overall responsibility, liability, general prestige	Specific responsibility, liability, focused prestige
Highest salary	Lower salary

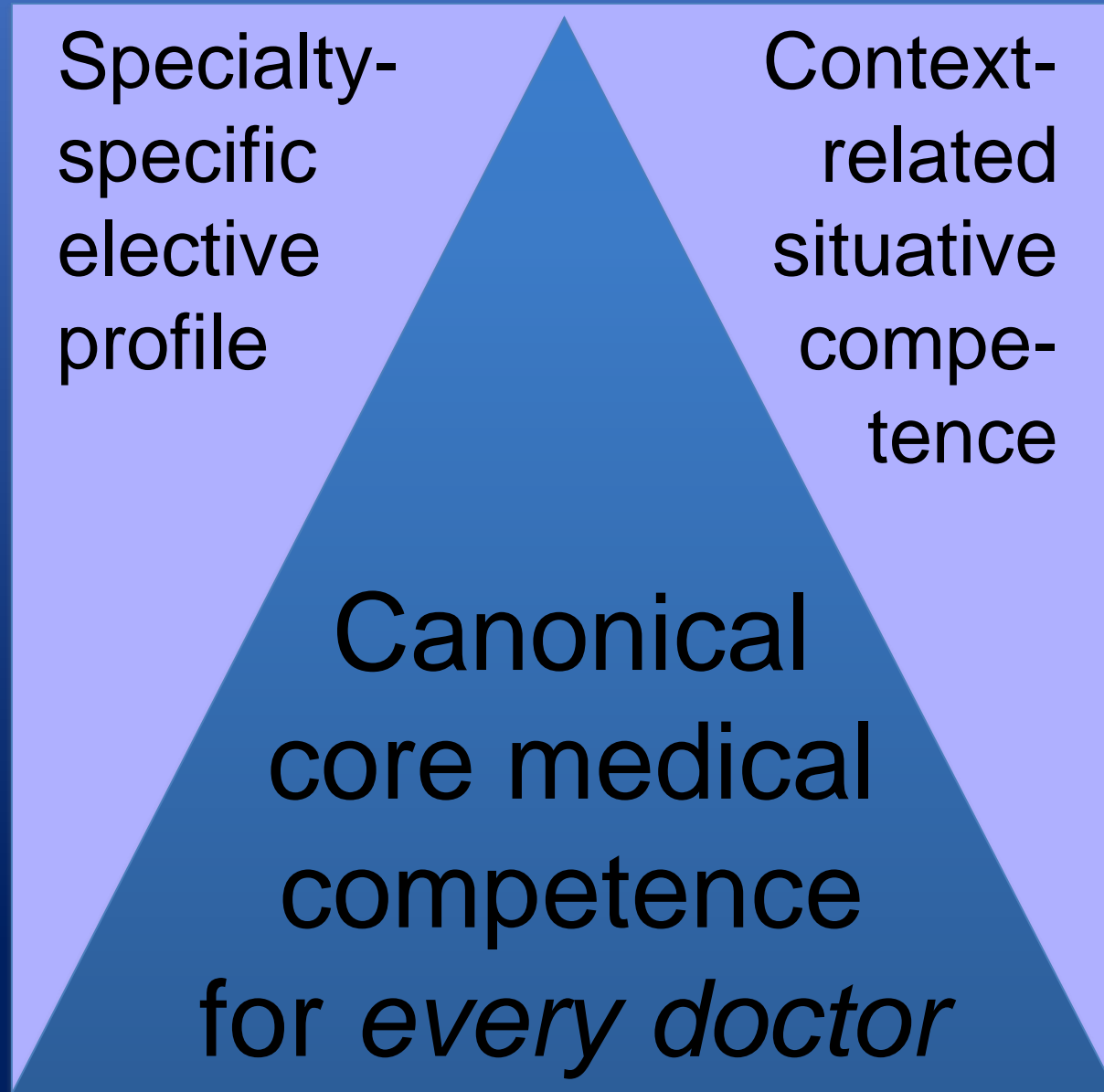
# What foundational knowledge should all doctors have?





# What foundational knowledge should all doctors have?

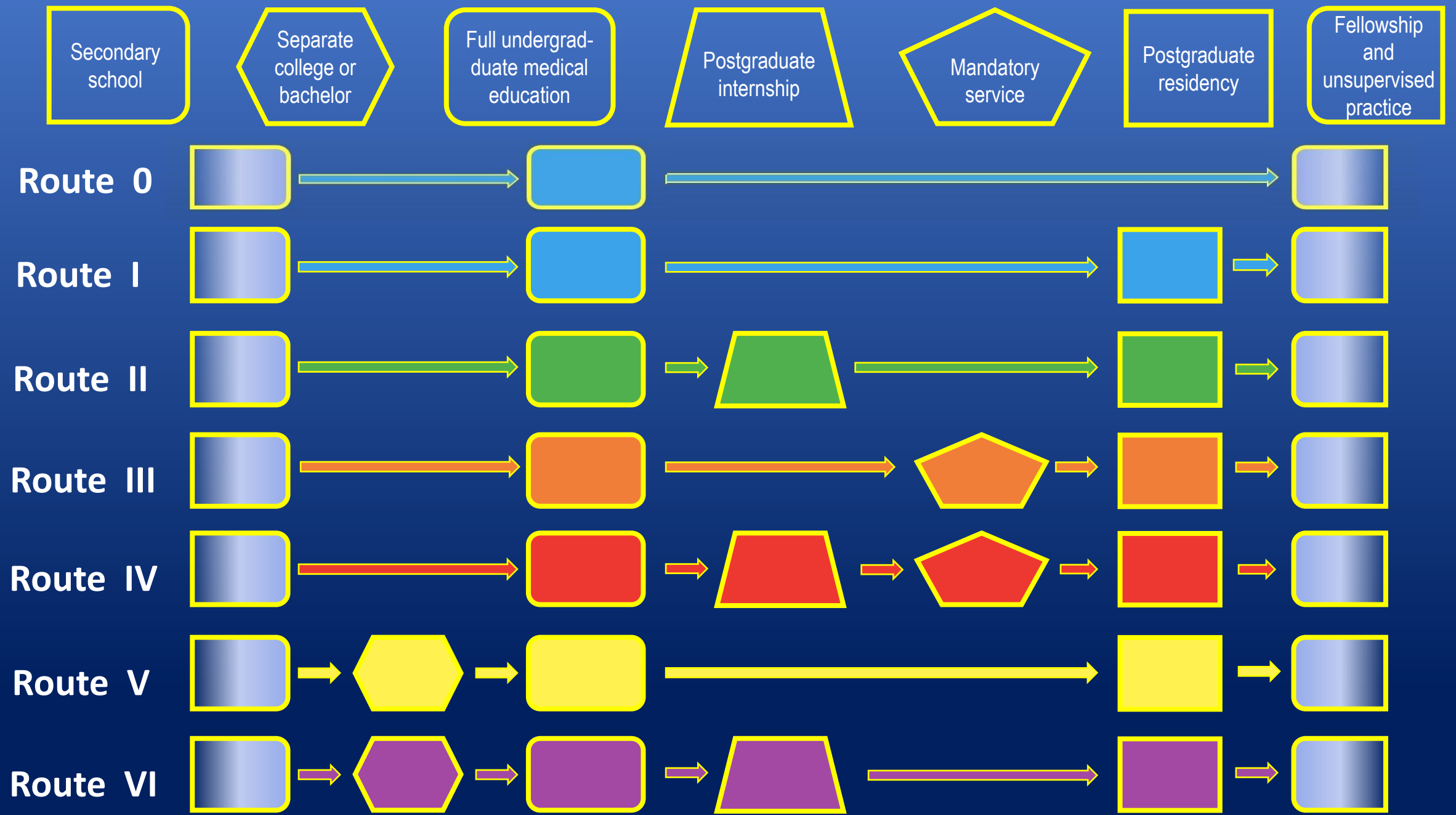
- Flexner: solid scientific knowledge foundation is needed (1910)
- In 2020, “solid foundational knowledge” has exploded
- Generalists and specialists diverge in opinion what is needed
- USMLE-step1 scores do not predict clinical performance well
- Electives create divergence among graduates: the doctor is not one concept
- Clinical competence is in part context-dependent





# Practical significance of the medical degree differs across the globe

- World-wide, many different ways to become medical practitioner
- The (western) medical graduate has legal privileges, but no longer the right to work without supervision: medical degree has become a 'ticket to the next stage of training'
- However: non-western MDs often have primary care social service in a rural area with little supervision and/or no PGME





# Medical care and medical knowledge: no longer the prerogative of doctors only

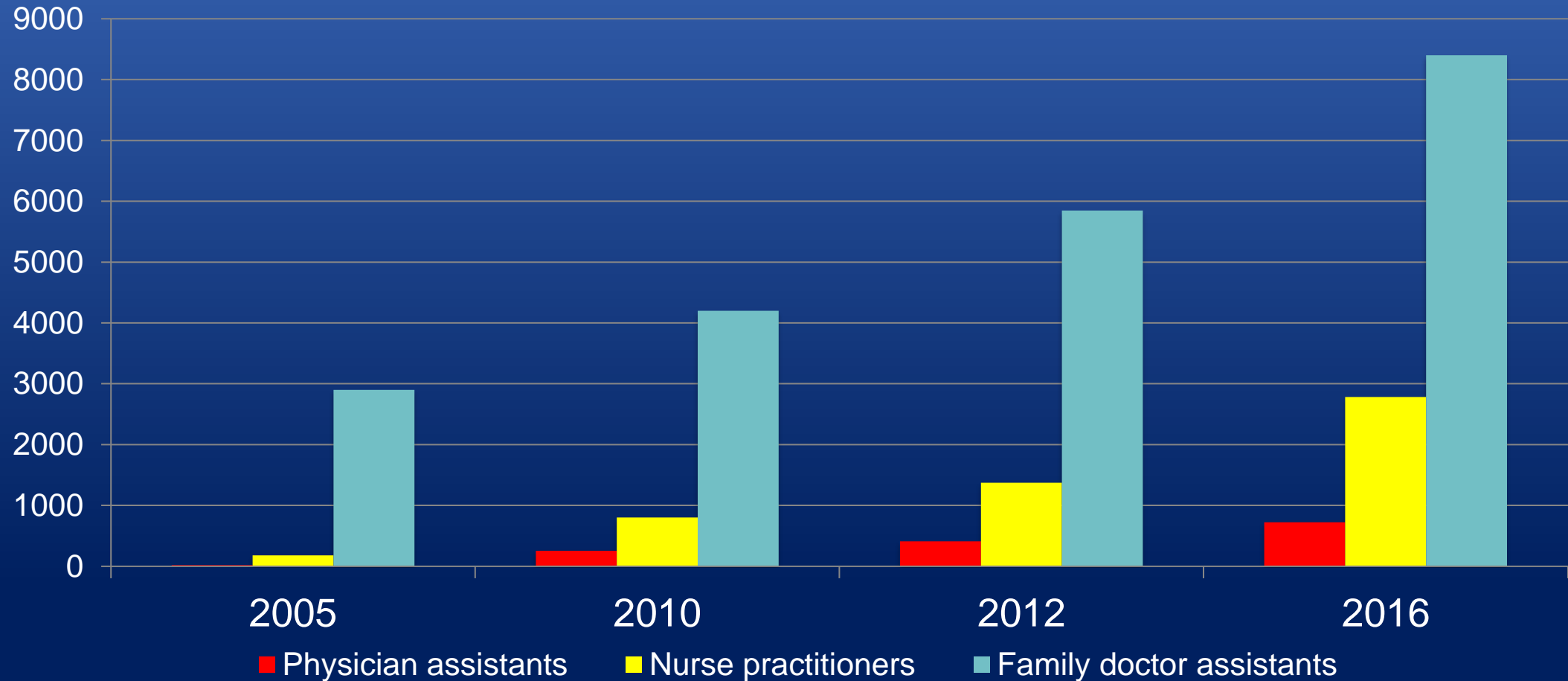




# Medical care and medical knowledge: no longer the prerogative of doctors only

- “The Doctor” – now: 30 to 50 specialties
- Co-workers (Psychologists, Physical Therapists, Nurse practitioners, Physician Assistants, Family doctor assistants, Dieticians, etc) increasingly carry out physician tasks
- Responsibilities shared in interprofessional teams
- Medical knowledge is quickly being democratized, thanks to Google

# Increased substitutes for doctor-led care in the Netherlands



# From memorizing facts to coping with information





# From memorizing facts to coping with information

- Medical curricula cannot teach all relevant information anymore; graduates cannot know it all
- Navigating “knowledge clouds” may become more important than possessing knowledge
- Adaptive expertise / adaptive competence (creatively coping with *unfamiliar* problems) may become key
- Artificial Intelligence will support memory and reasoning

AI will

ttter)

Viewpoint | Health Care Reform  
**JNM**  
The Journal of Nuclear Medicine

December 17,

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# The **AJT** Report

News and issues that affect organ and tissue transplantation

## Doctor AI

Using machine learning

The NEW ENGLAND JOURNAL of MEDICINE

BY LARA C. PULLEN, PHD

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INVITED PAPER



## The role of data science and machine learning in Health Professions Education: practical applications, theoretical contributions, and epistemic beliefs

Martin G. Tolsgaard<sup>1,2</sup>  · Christy K. Boscardin<sup>3</sup> · Yoon Soo Park<sup>4,5</sup> · Monica M. Cuddy<sup>6</sup> · Stefanie S. Sebok-Syer<sup>7</sup>

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**AMA Journal of Ethics**  
Illuminating the Art of Medicine

MEDICAL EDUCATION  
FEB 2019

## Reimagining Medical Education in the Age of AI

Steven A. Wartman, MD, PhD and C. Donald Combs, PhD

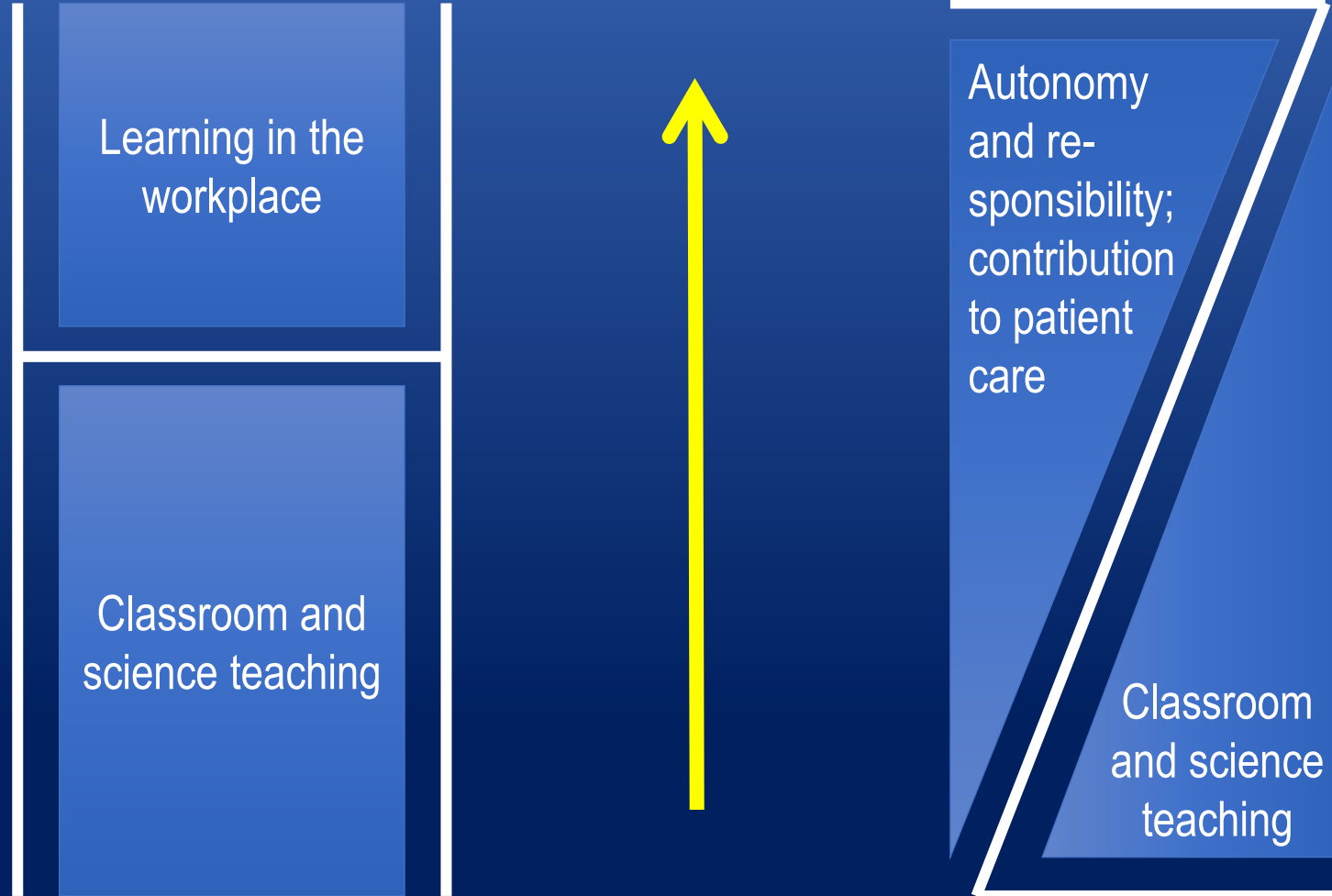
Citation PDF Altmetric



# So, what next?

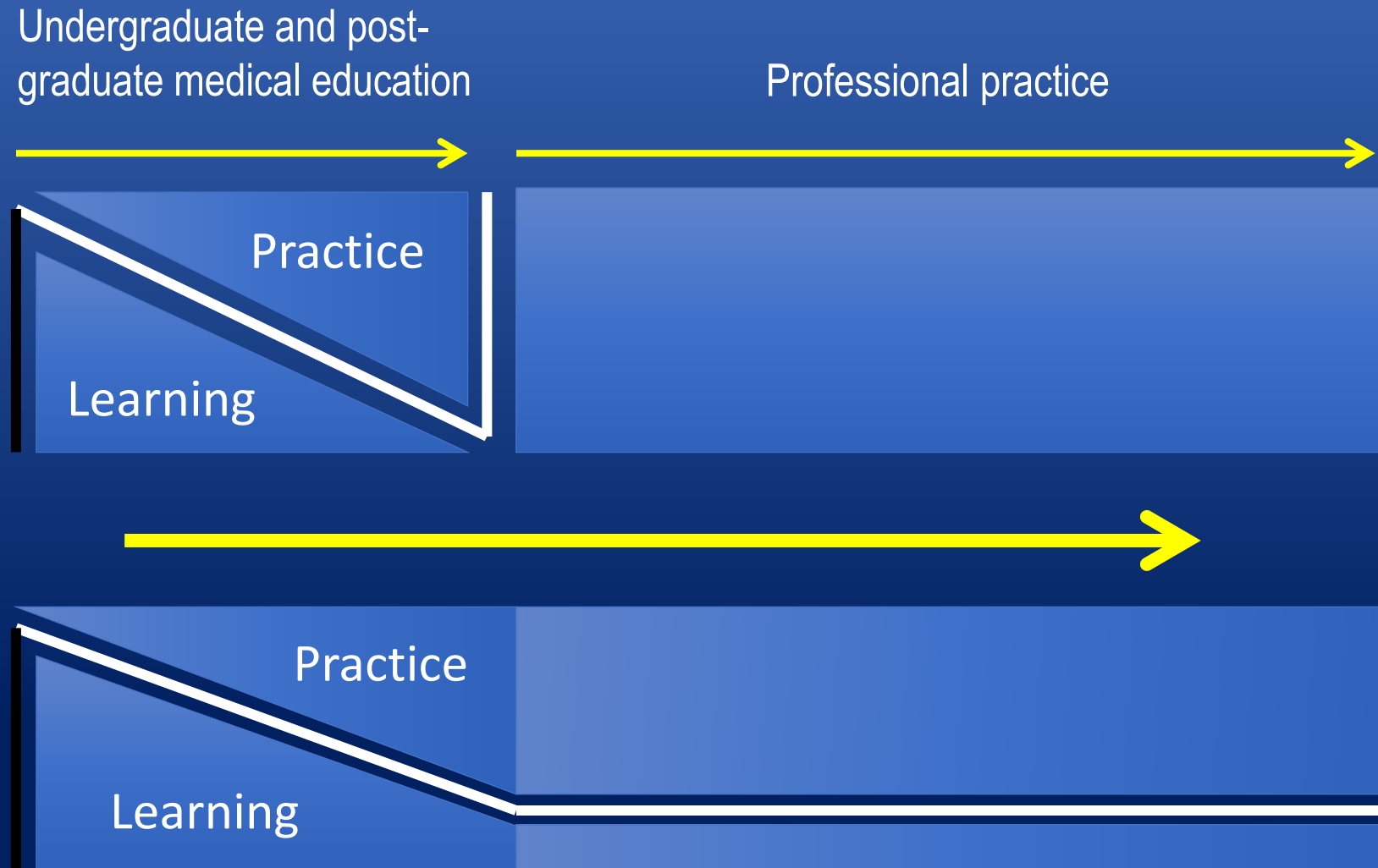
- The medical degree in 2020 is different than in 1920; more rapid change is ahead
- Further growth of training length is unsustainable. A new model is needed.
- The purpose of the medical degree differs across the globe
- Democratized knowledge requires a continuous, skilled interaction with credible information sources.
- Scarcity of information is replaced by scarcity of skills in finding, selecting, valuing credibility, and applying information.
- Learning should not be limited to a formal program; should become an inherent component of practice

# From a Flexnerian H-shaped curriculum to a modern Z-shaped curriculum

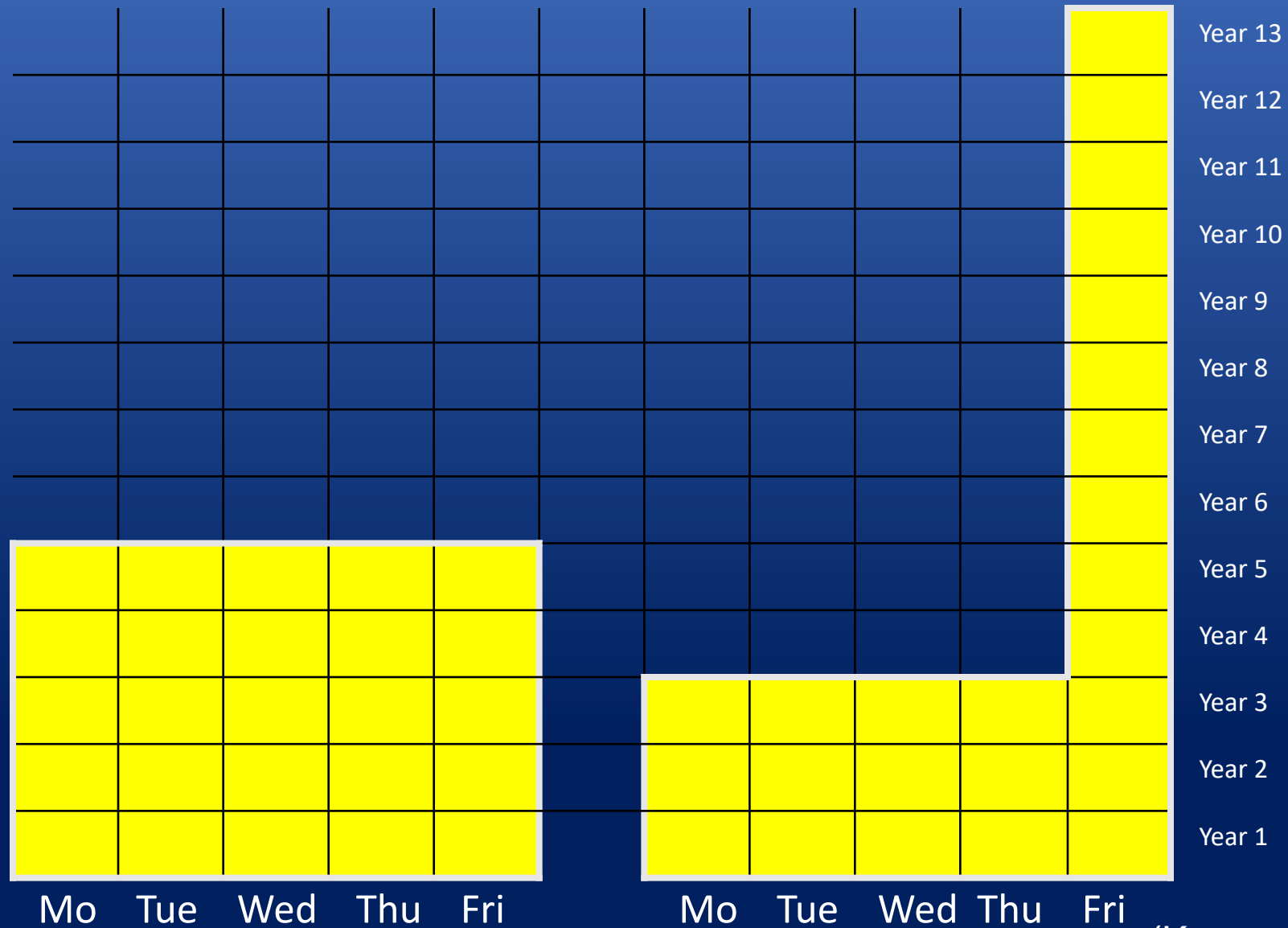




# The next paradigm shift may de-emphasise transitions



# Flipping part of postgraduate training 90°, into CPD

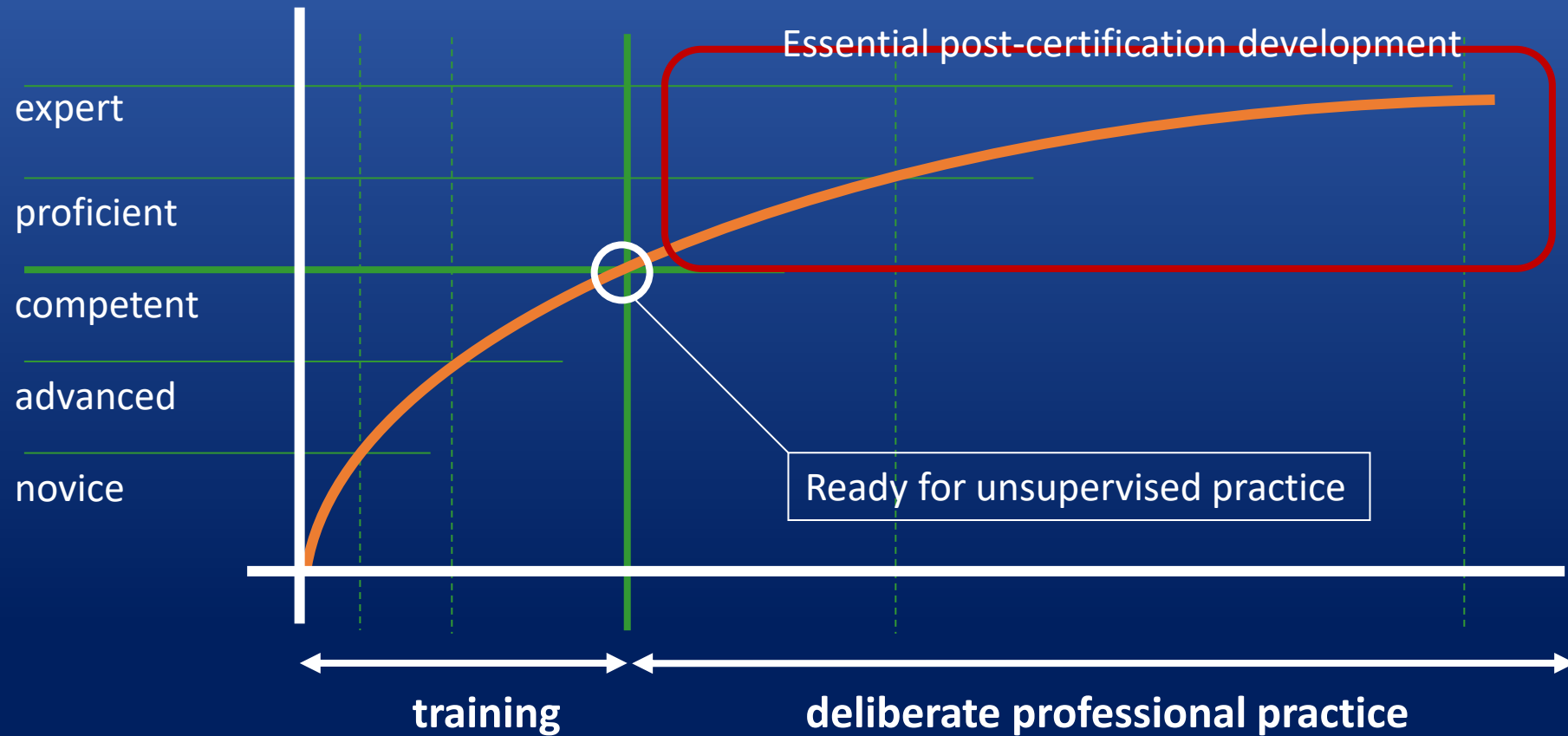




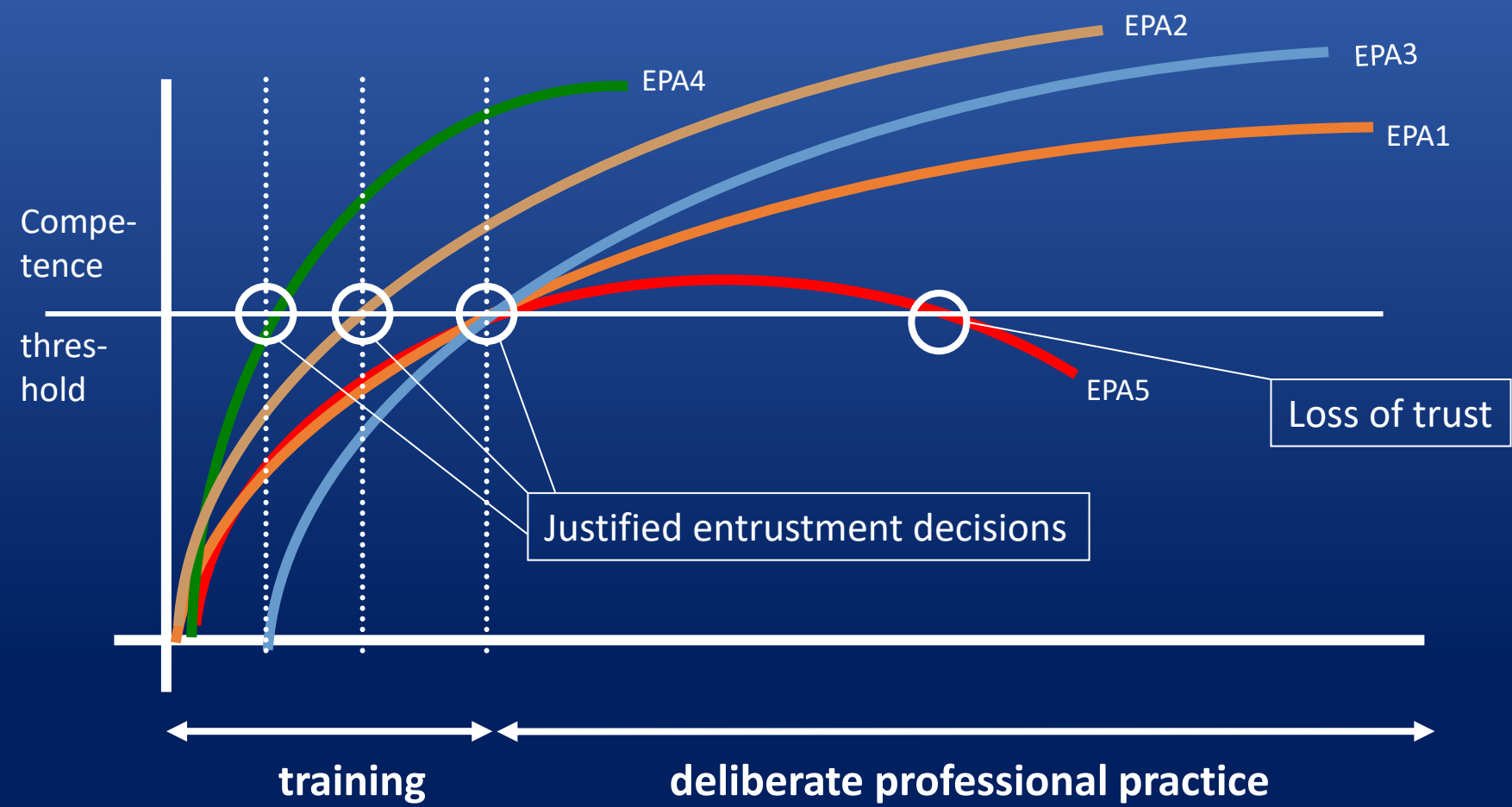
# Entrustable Professional Activity

- **Definition:** *Unit of professional practice* (a task) that can be fully entrusted to a trainee, once he or she has demonstrated the necessary competence to execute this activity unsupervised
- **Purpose:** To operationalize competency-based medical education through a stepwise and safe engagement of trainees in clinical practice – with a progressive (bounded) autonomy
- **Becoming competent:** Passing the threshold that allows for sufficient trust in the trainee to act unsupervised

# Growth of competence over time

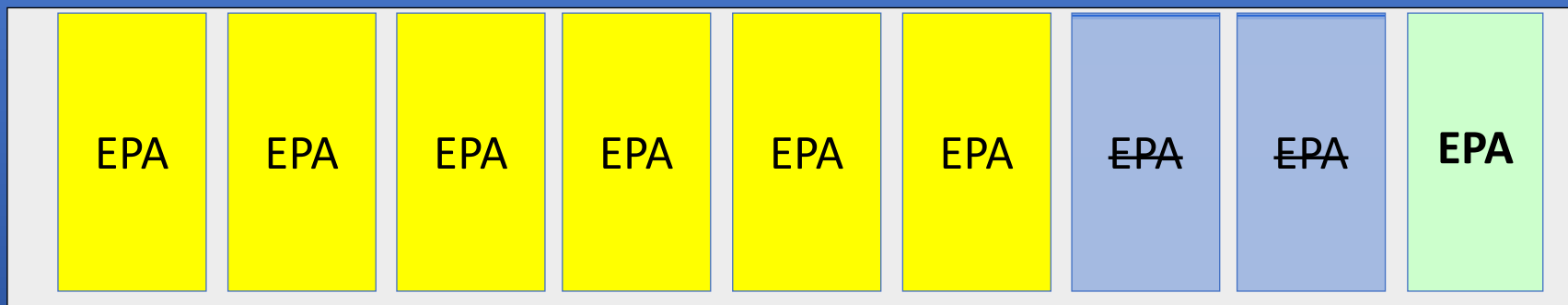


# Competency curves of one trainee for various EPAs

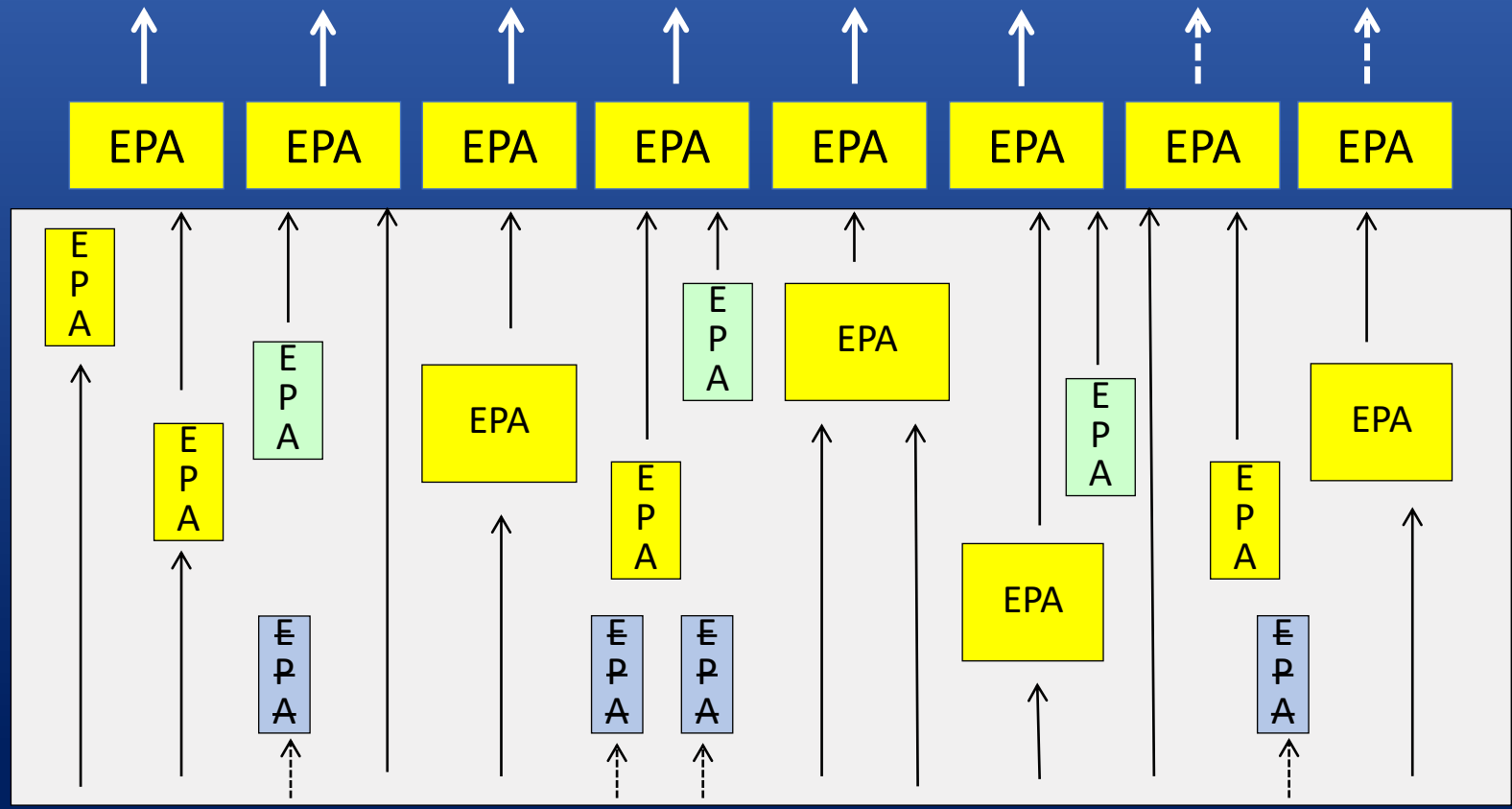


# Envisioning medical competence as *a dynamic portfolio of certified EPAs* across a lifetime

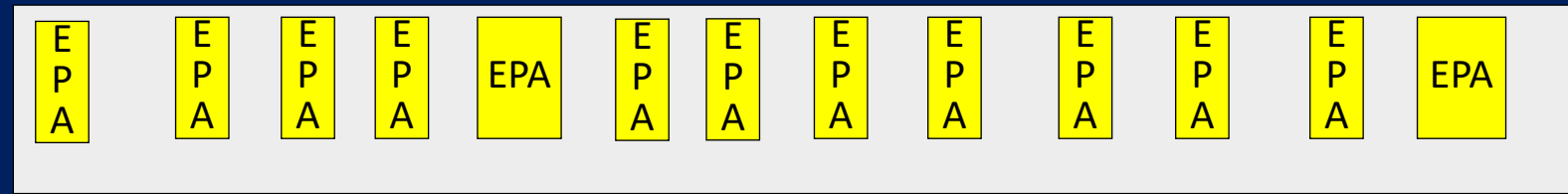
- EPAs can be flexibly added or replaced after training
  - Boundaries can be crossed
    - between UME-GME-CME
    - between specialities, to tailor individual physicians' needs
    - between professions
  - Medical competence: becomes rather a *state* than a *trait*
- EPAs may lead to rethinking structure of health care workforce



Practice



Residency



Medical school

Medical  
license

Specialty  
certification

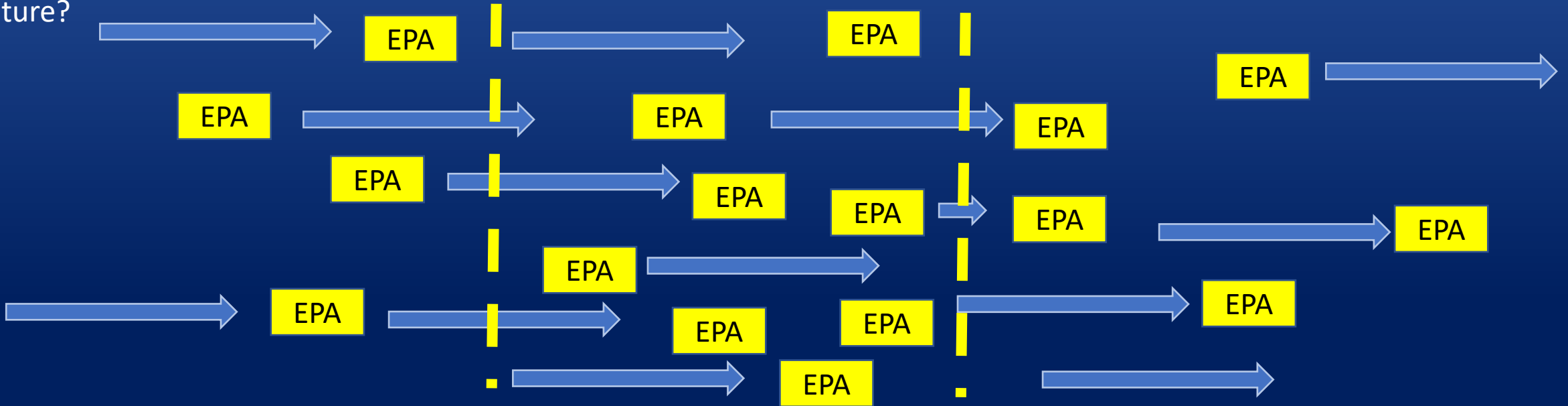
No autonomy,  
privileges and  
responsibilities

Limited autonomy,  
privileges and  
responsibilities

Full autonomy, privileges and  
responsibilities

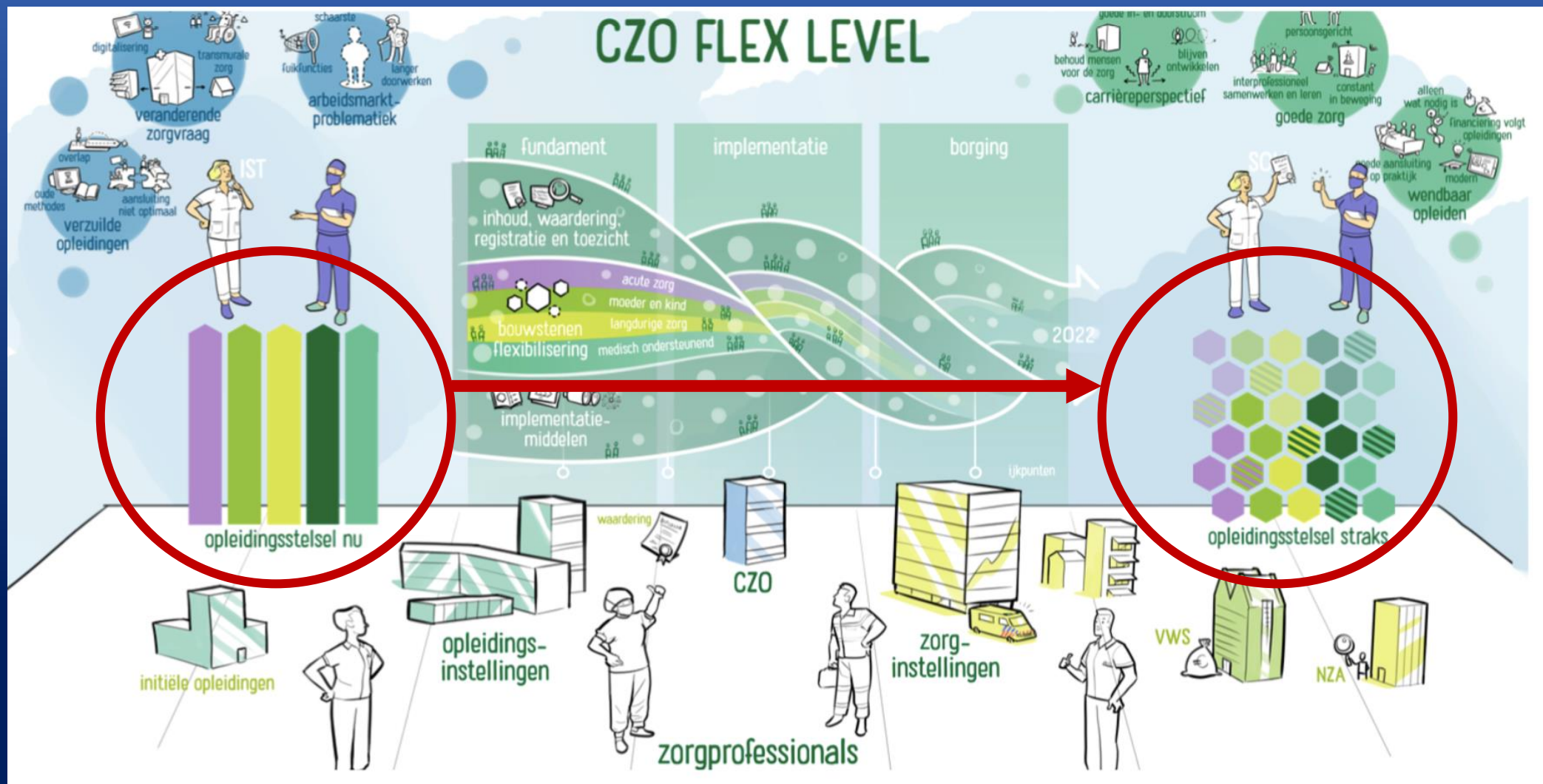
now

future?





# Dutch nurse speciality training programs to be flexibilized by 2022 using EPAs





# The future of medical education and practice?

- Further lengthening of training is not an option
- But, knowledge keeps increasing
- Ergo, basic training for a generalist degree – covering core EPAs..
- ..supplemented with elective, specialty EPAs, responding to practice needs. These may be transdisciplinary EPAs
- Medical practice will require continuous adaptive competence
- Competency-based medical education moves to *competency-based medical practice*, reflected in dynamic portfolio of EPAs



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